

# David F. Drake

Leeds School of Business • Strategy, Entrepreneurship, and Operations  
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## ACADEMIC POSITIONS

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	<b>Leeds School of Business</b> , University of Colorado	Boulder, CO
10/2023 - Present	Division Chair, Social Responsibility & Sustainability Division	
8/2023 - Present	Associate Professor	
7/2018 - 8/2023	Assistant Professor	
7/2011 - 6/2018	<b>Harvard Business School</b> , Harvard University	Boston, MA
	Assistant Professor	
7/2017 - 6/2018	<b>INSEAD</b>	Fontainebleau, France and Singapore
5/2019 - 6/2019	Visiting Scholar	

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## EDUCATION

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<b>INSEAD</b> , Fontainebleau, France	2006–2011
PhD, Management (Technology and Operations Management)	
MSc, Management (Technology and Operations Management)	
<b>Columbia University</b> , New York, NY, USA	2004–2006
Continuing education in Mathematics and Operations Research	
<b>Vanderbilt University (Owen School of Management)</b> , Nashville, TN, USA	1998–2000
MBA, Operations Management	
<b>Vanderbilt University</b> , Nashville, TN, USA	1990–1994
BA, Psychology and Organizational Development	

### Academic Awards

- INSEAD fellowship (2006 – 2011)
- Beta Gamma Sigma Honor Society (2000)
- Merit scholarship (1999 – 2000)
- Dean's List (1998 – 2000)

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## ACADEMIC PUBLICATIONS & WORKING PAPERS

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1. 2023. "The Impact of Poverty on Base of the Pyramid Operations: Evidence from Mobile Money in Africa." *Journal of Operations Management* 69(4), pages 616-642. (With Karthik Balasubramanian and Gloria Urrea)
  - Winner, 2023 Center for Ethics and Social Responsibility Highest Impact Paper Award

2. 2023. "Mobile Money: Policies for Managing Cash and Digital Currency Inventories in the Developing World." *Manufacturing & Service Operations Management* 25(3), pages 958-974. (With Karthik Balasubramanian, Jason Acimovic, and Douglas Fearing).
  - Runner-up, 2017 POMS Sustainable Operations College Student Paper Award
  - Finalist, 2017 Doing Good with Good OR Student Paper Award
3. 2022. "Show or Tell?: Improving Inventory Support for Agent-based Businesses at the Base of the Pyramid." *Manufacturing & Service Operations Management* 24(1), pages 664-681. (With Jason Acimovic, Chris Parker, and Karthik Balasubramanian).
  - Runner-up, 2019 INFORMS Public Sector Operations Research Best Paper Award
4. 2021. "Kicking Ash: Who (or What) Is Winning the War on Coal?" *Production and Operations Management* 30(7), pages 2162-2187. (With Jeffrey York).
  - Winner, 2022 Kahle Family Research Excellence Award
  - Winner, 2021 Center for Ethics and Social Responsibility Highest Impact Paper Award
  - Per Altmetric, ranked among top 1% for quality and quantity of media attention among all 21+ million papers they track and among papers published in *Production and Operations Management*
5. 2018. "Carbon Tariffs: Effects in Settings with Technology Choice and Foreign Production Cost Advantage." *Manufacturing & Service Operations Management* 20(4), pages 667-686. (Solo).
  - Contacted by the European Parliament Economics Committee to discuss this paper in relation to the Carbon Border Adjustment Mechanism that they were developing and have now passed
  - Video abstract available at: [https://www.youtube.com/watch?v=Kk\\_Jule9Ew](https://www.youtube.com/watch?v=Kk_Jule9Ew)
6. 2016. "Technology Choice and Capacity Portfolios under Emissions Regulation." *Production and Operations Management* 25(6), pages 1006-1025. (With Paul R. Kleindorfer and Luk N. Van Wassenhove).
  - Runner-up, Wickham Skinner Award for the best paper published in Production and Operations Management during 2016.
  - Most cited paper published in *Production and Operations Management* in 2016 (per Web of Science)
7. 2014. "Observation Bias: The Impact of Demand Censoring on Newsvendor Level and Adjustment Behavior." *Management Science* 60(5), pages 1334–1345. (With Nils Rudi).
8. 2013. "Sustainable Operations Management: An Enduring Stream or a Passing Fancy?" Special Issue on the Environment. *Manufacturing & Service Operations Management* 15(4), pages 689–700. (With Stefan Spinler).
  - Second most cited paper in *Manufacturing & Service Operations* in 2013 (per Web of Science)
9. "How Does Flexibility Affect Environmental Performance? Empirical Evidence from the Electricity Generation Industry" (With Suresh Muthulingham). Status: Preparing for resubmission.
10. "Coopetition in First Response Operations to Global Disasters" (With Hasti Rahemi). Status: Final edits for first round submission to *Manufacturing & Service Operations Management*.
11. "Two-way inventory pools for mobile money agents in the developing world." (With Karthik Balasubramanian and Jason Acimovic). Status: In progress.

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## MANAGERIAL PUBLICATIONS

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12. 2016. "Ignore, Avoid, Abandon, and Embrace: What Drives Firm Responses to Environmental Regulation?" In *Environmentally Responsible Supply Chains*, edited by Atalay Atasu. New York, NY: Springer, pages 199-222. (With Robin Just).
13. 2016. "Is Cap-and-Trade or Carbon Tax Better for Business?" INSEAD Knowledge. (With Luk N. Van Wassenhove).

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## PEDAGOGICAL PUBLICATIONS

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14. 2016. "Ekal Vidyalaya: Education for Rural India" Harvard Business School Case 617-021, September. (With Namrata Bhattacharya, Pooja Godbole, and Amrita Saigal).
15. 2015. "Unilever: Combatting Global Food Waste." Harvard Business School Case 615-040, March. (With Janice H. Hammond and Matthew G. Preble).
16. 2014. "Whole Foods: The Path to 1,000 Stores." Harvard Business School Case 615-019, September. (With Ryan Buell, Melissa Barton, Taylor Jones, Katrina Keverian, and Jeff Stock.).
17. 2014. "HeidelbergCement: The Baltic Kiln Decision." Harvard Business School Case 614-025, March. (With Paul R. Kleindorfer and Luk N. Van Wassenhove).
18. 2010. "HeidelbergCement: Technology Choice Under Carbon Regulation." European Case Clearing House Case. (With Paul R. Kleindorfer and Luk N. Van Wassenhove)
19. 2009. "Ludo (A): Ludo Press and the NewsVendor Problem." Institut Européen d'Administration des Affaires (INSEAD) Case. (With Nils Rudi).
20. 2008. "Cycleon (A): Postal Networks for Reverse Logistics." European Case Clearing House Case. (With Atalay Atasu and Luk N. Van Wassenhove).
21. 2008. "Cycleon (A): Postal Networks for Reverse Logistics Teaching Note." (With Atalay Atasu and Luk N. Van Wassenhove).

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## TEACHING EXPERIENCE

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**Leeds School of Business**, Undergraduate, MBA, and PhD programs

Operations Management (MBA core), 1 section	Spring 2023
Operations Management (Evening MBA core), 1 section	Spring 2023
Operations Management (Hybrid MBA core), 1 section	Spring 2023
Operations Management (MBA core), 2 sections	Spring 2022
Operations Management (Evening MBA core), 1 section	Spring 2022
Operations Management (Hybrid MBA core), 1 section	Spring 2022
Operations Management (MBA core), 1 section	Spring 2021
Operations Management (Evening MBA core), 2 sections	Spring 2021
Operations Management (MBA core), 2 sections	Spring 2020

Principles of Operations Management (undergraduate core), 2 sections	Spring 2020
Principles of Operations Management (undergraduate core), 2 sections	Spring 2019
Seminar in Operations Management (PhD elective)	Spring 2019
<b>Harvard Business School</b> , MBA program	
Operations Strategy: Managing Growth	Spring 2017
Operations Strategy: Managing Growth, 2 sections	Spring 2016
Operations Strategy: Managing Growth	Spring 2015
Operations Strategy: Managing Growth	Fall 2013
Technology and Operations Management (Operations core), 2 sections	Fall 2012
Technology and Operations Management (Operations core)	Fall 2011
<b>INSEAD</b> , MBA program	
Decision Models	May/June 2019
Decision Models	May/June 2018
Business Foundations: Quantitative Methods	Dec 2017
Models for Strategic Planning	Nov/Dec 2017
Teaching Assistant, Process and Operations Management (Operations core)	Spring 2010
Teaching Assistant, Prices and Markets (Microeconomics core)	Fall 2007
<b>BI Norwegian School of Management</b> , Undergraduate and Masters programs	
Guest Lecturer, class on newsvendor decision-making (8 sections)	Spring 2009
Guest Lecturer, class on newsvendor decision-making (6 sections)	Spring 2008

#### Teaching and Curriculum Development Awards

- Winner, 2023 Joseph L. Frascona Teaching Excellence Award
- Winner, 2023 MBA CORE Teaching Award
- Finalist, 2022 MBA CORE Teaching Award (one of three finalists)
- Finalist, 2021 MBA CORE Teaching Award (one of three finalists)
- Winner, 2020 MBA CORE Teaching Award
- Winner, 2018 Page Prize for sustainability curriculum development for “Building a Sustainable Future: Business Model Innovation as a Force for Good” (with Andre Calmon and Jackie Stenson)
- Nominee, 2018 Best INSEAD teacher in an elective (one of three nominees for Singapore)

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#### ACADEMIC SERVICE

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Co-Organizer	Early-Career Sustainable Operations Management Workshop (to be hosted at Leeds, February 2025)
Co-Organizer	Behavioral Operations Conference (to be hosted at Leeds, June 26-28, 2024)
Track Co-Chair	Production and Operations Management Conference, Environmental Operations Track (2018)
SIG Co-Chair	Manufacturing and Service Operations Management Sustainable Operations Special Interest Group (SIG) Conference (2017)

Vice President	Outreach and Awards, Production and Operations Management College of Sustainable Operations (2012-2014)
Competition Chair	Sustainable Operations Student Paper Competition, Production and Operations Management College of Sustainable Operations (2013, 2014)
Committee Member	Wickham Skinner Teaching Innovation Award, Production and Operations Management Society (2016)
Cluster Chair	INFORMS Conference, Manufacturing and Service Operations Management, Sustainable Operations Cluster (2012)
Session Chair	Production and Operations Management Conference, Sustainable Operations Track, (2009, 2010, 2011, 2012, 2013, 2016, 2017, 2019, 2020, 2024) INFORMS Conference, Manufacturing and Service Operations Management Track, (2012, 2015), Special Issue on Climate Change Adaptation (2020)
Competition Referee	Manufacturing and Service Operations Management Student Paper Competition (2014, 2015, 2023)
Journal Referee	Journal of Operations Management (2012-present), Management Science (2012-present), Manufacturing & Service Operations Management (2011-present), Production and Operations Management (2010-present)

#### Academic Service Awards

- 2016 Manufacturing & Service Operations Management, Meritorious Service Award
- 2014 Manufacturing & Service Operations Management, Meritorious Service Award

#### **INSTITUTION and DEPARTMENT SERVICE**

Chair	Joseph L. Frascona Teaching Excellence Award Committee (2023/2024)
Chair Member	Master's Curriculum Planning Committee (2022/2023, 2023/2024) (2020/2021, 2021/2022)
Chair	Full-time MBA Core Curriculum Review Committee (2022/2023, 2023/2024)
Chair	Doctoral Student Teaching Award Committee (2020/2021)
Co-Chair	Operations Management Seminar Series Committee (2021/2022, 2022/2023)
Member	Primary Unit Evaluation Committee (multiple committees in 2019/2020, 2022/2023, and 2023/2024; single committee in 2018/2019, 2020/2021, 2021/2022)
Member	Operations Management Faculty Recruiting Committee (2018/2019, 2019/2020, 2022/2023)

Member	Distance and Online Learning Committee (2019/2020)
Mentor	Diverse Scholars Faculty Mentoring Program (2021/2022, 2022/2023)
Panelist	Inclusive Practice Faculty Panel (Fall 2023, School-wide event to help promote faculty success in promoting diverse perspectives in the classroom)
Presenter	Climate Across the Curriculum Symposium (Fall 2022, University-wide symposium hosted by Environmental Studies)
Presenter	Research and Innovation for Climate Change Open House (Fall 2022, pre-Global Climate Summit event)

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## PROFESSIONAL EXPERIENCE

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<b>Random House, Inc.</b> (a division of Bertelsmann AG)	New York, NY, USA
<i>Director, Publishing Operations Projects and Production Purchasing</i>	2003-2006
<i>Director, Publishing Operations Projects</i>	2001-2003
Led a supply chain project team that saved an estimated average of \$8MM annually, and a purchasing team responsible for a \$76MM annual budget.	
<b>Compaq Computer, Inc.</b>	Houston, TX, USA
<i>Business Operations Product Manager, Enterprise Storage Division</i>	2000-2001
Managed business operations for segment with \$300MM in annual revenue.	
<b>Ingram Book Company, Inc.</b>	LaVergne, TN, USA
<i>Operations Management Intern</i>	Summer 1999
Analyzed improvement opportunity for \$41MM outbound freight operation.	
<b>Independent Contractor</b>	Nashville, TN, USA
<i>Freelance Camera Assistant</i>	1995-1998
Assisted on more than 60 music videos, commercials, and independent feature films.	

Professional Awards

- 2003 Bertelsmann Synergy Award: From board of directors for strategic vendor agreements.
- 2001 Compaq Achievement Award: For division-wide forecasting improvements.

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## INVITED PRESENTATIONS

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2023	Production and Operations Management Society Conference, INFORMS Annual Conference
2022	INFORMS Annual Conference, CU Boulder Climate Across the Curriculum

2020	Early-career Sustainable Operations Workshop, CU Boulder Leeds School Brownbag Series
2019	Production and Operations Management Society Conference
2018	University of Utah David Eccles School of Business, Production and Operations Management Society Conference
2017	CU Boulder Leeds School of Business, Indiana University Kelley School of Business, Production and Operations Management Society Conference, INFORMS Annual Conference
2016	The Ohio State University Fisher School of Business, UNC Keenan-Flagler School of Business, Production and Operations Management Society Conference, INFORMS Annual Conference
2015	Harvard Kennedy School of Government, INFORMS Annual Conference
2014	INFORMS Annual Conference
2013	Production and Operations Management Society Conference
2012	Production and Operations Management Society Conference, INFORMS Annual Conference
2011	CU Boulder Leeds School of Business, UVA Darden, School of Business, Harvard Business School, Penn State Smeal College of Business, The Ohio State University Fisher School of Business, Indiana University Kelley School of Business, Vanderbilt University Owen School of Business, INFORMS Annual Conference, Production and Operations Management Society Conference
2010	INFORMS Annual Conference, Production and Operations Management Society Conference
2009	INFORMS Annual Conference, Production and Operations Management Society Conference